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Fiscal 2021 Res ult s Bri efing Meeting: Summary of Q&A

Q. It was mentioned that becoming more able to respond to changes in the market environment

has been a chal lenge since before COV ID -

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Q. What is the outlook for the profitability of the prepared dishes and other prepared foods
business in the next fiscal year and beyond?
A. We aim to achieve a profitability that is higher than the projection for this fiscal year by
increasing efficiency through automation and expanding sales of high-value-added products.

Q. What is your company aiming to achieve under the next mid-term plan?
A. I cannot say anything specific about the next mid-term plan, but we will aim for an operating
profit of over 30 billion yen, which was the target set in the previous medium-term
management plan.